



As the pandemic lingers, it continue to challenge us not only in terms of movement and being connected, but also, to make sure that expectations both in operations and program implementation requirements are met.

As working-from-home was the new work mode, the team was fueled by its dedication and commitment to bringing positive results in terms of project deliverables and expected outcomes and consciously serving everyone so that they can live as God intends.

Navigating and working in the new normal, we served a total of 11,453 beneficiary partners and vulnerable individuals through several projects in Bayan-Ulgii, Zavkhan, and Selenge provinces including the capital Ulaanbaatar, and by working closely with different donors and stakeholders.

As well, our team will continue to be proactive and engaged as part of the solution to address several issues that confront the general population in the areas of environmental degradation,

climate change adaptation, food insecurity, and mitigating potential disaster/s that can alter the quality of life of common Mongolians through equitable partnership and collaboration.

All things said, we are grateful that despite the trying times we all face, we are overwhelmed by the fact that God is at the helm of everything. Much things are needed to be done and we are ready to face another year with hope and vigor to serve humanity dutifully to make a difference in the lives of those who are suffering and in most need.

As the Bible says in 2 Corinthians 5:7, "For we walk by faith, not by sight" is an inspiring reminder for our team as we faithfully fulfill God's mandate of doing things justly, with compassion and love.

Sincerely,

WINDELL M. MARANAN

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Justice. Compassion. Love



About ADRA

The Adventist Development and Relief Agency (ADRA) is an independent humanitarian agency established in 1956 by the Seventh-day Adventist Church that is mandated to demonstrate God's love and compassion.

ADRA seeks to identify and address social injustice and deprivation in developing countries. The agency's work seeks to improve the quality of life of those in need. ADRA has over 134 country offices in the world, one of which is in Mongolia.

ADRA Mongolia recognized the dignity that is inherent in each person and is committed to improving the quality of human life. ADRA Mongolia serves people without regard to their ethnic, political, or religious association. It simply helps people in need, especially those most vulnerable such as women, children, senior citizens, and the differently-abled.

ADRA opened its door to Mongolia in 1994 working for 27 years and partners with individuals, communities, organizations, and governments to improve the quality of life for Mongolians through five programs activities: food security, economic development/livelihood, health, disaster management, and emergency response and education.

Since 1994 in the post-communist Mongolia, the Agency is the first international non-government organization (INGO) to be invited to register under the office of the Prime Minister and an active implementing country office doing development and humanitarian work from the total of 17 ADRA country offices within the Asia region.

To date, the Agency has implemented 186 projects in the following areas: education (57 projects), disaster and emergency management (24 projects/responses), economic development/livelihoods (31 projects), health (36 projects), and food security (40 projects). The total funds delivered (1994-2021) was about 31,232,932 USD which is roughly 1.1M USD per year.

Purpose Statement

To serve humanity so that all may live as God intended

Motto

Justice. Compassion. Love

Vision

ADRA Mongolia belongs to a professional, learning and efficient network that embodies integrity and transparency. ADRA reaches across boundaries, empowering and speaking out for the at-risk and forgotten to achieve measurable, documented and durable changes in lives.

Identity Statement

The Adventist Development and relief Agency is a global humanitarian organization of the Seventh-Day Adventist Church that demonstrates God's love and compassion.

Mhere we serve



Sustainable Agriculture, Food and **Economics Resilience-2** (SAFER-2) Project

Donors: Canadian Food Grains Bank (CFGB), ADRA Canada, ADRA China-HongKong, ADRA Netherlands

Budget: 376,289.87 USD **Duration: 3 years (2020-2023)**

Key focus area: Ulgii, Bugat and Sagsai Districts of Bayan-Ulgii Province

Beneficiary Partners: 845 households (3718 individuals)



Ider Milk Initiative (IMI) Project

Donors: Help International Budget: 37,947.89 USD Duration: 5 months (2021-2021)

Key focus area: Ider District, Zavkhan Province Beneficiary Partners: 50 herder households

(220 individuals)







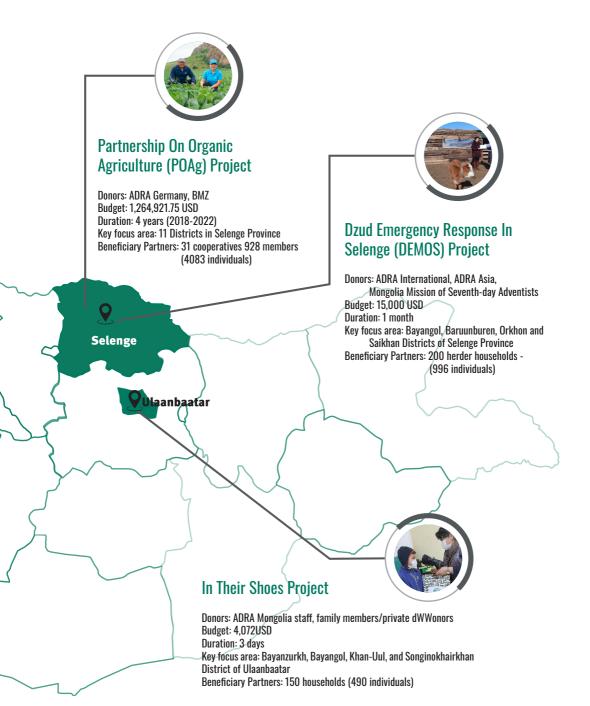
Pasture Land Use It Sustainably (PLUS) Project

Donors: ADRA Swiss, Zurich & Aargau provinces, Switzerland

Budget: 292,933 USD

Duration: 2.6 years (2021-2023) 30 months Key focus area: Pasture User Groups (PUGs) in **Ider District of Zavkhan Province**

Beneficiary Partners: 100 herder households (440 individuals)





Donors: ADRA Germany, BMZ

Budget: 1,264,921.75 USD (BMZ 75%, ADRA Germany 25%)

Duration: 4 years (2018-2022)

Key focus area: 11 districts in Selenge province **Beneficiary Partners:** 31 cooperatives 928 members

-Goal

The goal of the project is to develop organic agricultural production, establish a Participatory Guarantee System (PGS), and improve the livelihoods of farmers in Selenge province.

- Sustainability -

By the end of the project, the primary and apex cooperative union will build partnerships to initiate the transition to organic agriculture, thereby will establish a marketing system with production, participatory certification, processing, packing, and other value-added products from organic vegetables, honey, and dairy products, as well as "off-season products."

Expected Results

- Functioning inter-institutional Multi-Actor Partnership (MAP) dialogue structures with the participation of representative groups of actors at the local and national levels that facilitate the cooperation necessary for strengthening organic agriculture.
- The productivity capacity of 30 cooperatives are sustainably diversified and increased.
- Profitability: Increased access of 30 cooperatives to local and regional markets through MAP platform and value-chain development

- A total of 1,941 beneficiary partners which is composed of cooperative members and selected government officers attended 13 different trainings in organic agriculture, cooperative governance and management, and business training/s. In addition, there were three international conferences held virtually that provided the POAg team added skills and trainings as part of their capacity-building activity.
- There were 15 organizations established using the Participatory Guarantee System (PGS) in 11 districts in Selenge province. Activities include the formulation of PGS internal bylaws, developing peer-review inspection documents, and using the traceability books of organic farmers and bee-keepers. Currently, there are 220 cooperative members are involved in the internal peer review and duly registered in the national government's organic registration system.
- In 2021, the project's beneficiary partners (organic farmers and bee-keepers) managed to grow 31 kinds of organic vegetables in 223 hectares and harvested a total of 2,440 tons and 2,770 tons of organic honey with total amount of 2-billion MNT (701,754USD).

Public Participation and Award/s

- ADRA Mongolia actively participated in Mongolia's Annual Autumn Green Days Fair held at the Ulaanbaatar's Central Stadium from 16-21 September 2021. It is organized by the Ministry of Food, Agriculture and Light Industry (MOFALI) composed of the country's 21 provinces showcasing different food and agricultural products.
- The Selenge Tavan Khairkhan Cooperative Union the parent cooperative union that the POAg Project is working with was awarded as the Best Organic Producer for 2021 as they carry the project's brand, "Selenge Organic" a "first" in the country in producing organic vegetables and honey.



The signing of the Memorandum of Understanding and Cooperation (MoU) between ADRA and Selenge Provincial represented by Windell Maranan, Country Director / ADRA and Regzedmaa CH, Assistant Deputy Governor / Selenge held on the 4th August 2021.



Ms.Oyuntuya, Director of "Selenge Tavan Khairkhan Cooperative Union" was awarded the prize of the Best Organic Producer 2021 during the Autumn Green Days Fair.

- Erdenedelger's Organic Fertilizer

Mr Ts. Erdenedelger has been in the agriculture industry for 18 years after his retirement. Currently, he is heading the "Shirkhentseg Uguuj" cooperative of Mandal district in Selenge Province, and produces organic manure fertilizer by using decomposition process.

When bio-composting fertilizers began in 2014 and some farmers decided to



abandon the use of non-organic ones, the cooperative has been aiming to supply the local market with a better alternative. Currently, the organic fertilizers are being used extensively in local agriculture.

After joining the Partnership for Organic Agriculture Project (POAg) of ADRA Mongolia in 2019, the packaging of fertilizers, marketing, and labeling has been improved resulting in increased production from 30-100 tons a year. Mr. Ts.Erdenedelger said, "As for us, we have been growing oregano, thyme, basil, celery, and rosemary for the last two years and we are extremely proud to be in the organic agriculture industry, contributing to saving the earth and passing on a healthy environment to the future generations."



Donors: Canadian Foodgrains Bank (CFGB), ADRA Canada, ADRA China-HongKong,

ADRA Netherlands **Budget:** 376,289.87 USD **Duration:** 3 years (2020-2023)

Key focus area: Ulgii, Bugat, and Sagsai Districts of Bayan-Ulgii Province

Beneficiary Partners: 845 households (3887 individuals)

Goal

Increase food and nutrition security and improve the livelihoods of agricultural producers in Bayan-Ulgii Province.

- Sustainability

Increase in the number of households with food and nutrition security and income as a result of improved backyard vegetable production using permaculture method.

Expected Results

- To increase vegetable production and income through improved gardening knowledge and skills with targeted households (HHs).
- To improve nutrition status and utilization of garden production through more regular vegetable consumption and better cooking skills.
- Increase knowledge of home gardening techniques (using permaculture methods) among female and male HHs, confirmed via Master Gardener certification. Increase food consumption score through improved household diet diversity.

- In 2021, the Master Gardener Training curriculum was developed which includes 34 different topics using permaculture and Mittleider gardening techniques conducted through eight training sessions participated by 15 Master Gardener Trainers (MGTs) and trained 300 master gardeners (MGs).
- Selection of underserved poor families including persons with disabilities (PWDs), single-headed households, and elderly as cross-cutting themes with access to land and water to be part of the ongoing project expansion for Year 2. Criteria for beneficiary selection include families with very less monthly income (below 420,000MNT equivalent to 147USD/month).
- Distribution of hand tools and vegetable seeds including the development and printing of cooking and recipe books and manuals were given to 240 cooking participants which were part of the three cooking clubs established in three districts.
- Successfully harvested a total of 90 tonnes of vegetables equivalent to 195M MNT (68,000USD).

- SAFER 2 Project beneficiary partners are composed of 70 households that participated in the Annual Autumn Green Days 2021 exhibition initiated by the local government in Bayan-Ulgii to showcase and sell their agricultural and vegetable produce to the public.
- The project's participants were able to promote the benefits of backyard vegetable farming in the same exhibition. Home-gardening training using practical and theoretical methods such as the use of cold frame, seedling maintenance, soil preparation, and other vegetable growing methods for 30 MGTs and 300 MGs.



Master Gardener Trainers (MGTs) demonstrates on how to do organic compost and fertilizer amongst its members.



Training sessions amongst the beneficiary partners on how to prapare and cook vegetables that promotes nutrition and healthy lifestyle.

Saulet's New Source of Income

Gardening cooperative leader and home gardener, Saulet Bakhitran was born and lived in his small town of Sagsai soum (distric) until high school and went to Ulaanbaatar, capital city of Mongolia to study in the university. Saulet is quite ahead from his peers and soon after earning his university degree he got married. His wife is a nurse and have four children.

Saulet started growing vegetables in his yard in 2011 as part of the ADRA's sustainable home gar-



dening project. But home gardening in a small yard can only meet the household's needs for few months. After learning the right techniques in growing vegetables in his limited backyard, he started bartering one bag of potatoes with one goat as payment.

Today, he and his family have about 60 goats. As well, once a year, he sells 24 kilograms of cashmere from his goats for an average of 1.8M-2.4M MNT (600-800USD) as an added source of income.



Donors: ADRA Switzerland, Zurich & Aargau Provinces (Switzerland)

Budget: 292, 933 USD

Duration: 30 months (2021-2023)

Key focus area: Pasture Users Group (PUG)'s in Ider District of Zavkhan Province

Beneficiary Partners: 100 herder households

Goal ·

The sustainability of herder communities' livelihoods in Ider district is increased with the adoption of Holistic Management (HM) approach by Savory Institute in pastureland management.

Sustainability-

Establishment of Holistic Management (HM) Hub associated with Ider Milk facility supply system and existing herder managed Pasture User Group organizations in Ider District.

Expected Results:

- Knowledge about the HM approach by Savory Institute disseminated and adopted by Pasture User Groups (PUGs) or herder groups.
- A Holistic Management (HM) Hub is established in Ider district.
- Increased herders' household income through improved quality of milk and dairy products sold to local markets and establish market value chain through enhanced management capacity of female herders.

- The pilot project conducted and completed the five-series of the "On Demand Holistic Management (HM) online training participated by 10 selected stakeholders and representatives from relevant organizations or agencies that work on rangeland and/or pastureland management.
- Completed the translation of Holistic Land and Livestock Management (HLLM) manuals of Savory Institute to be used in rangeland and pastureland management applications.
- The Memorandum of Understanding (MoU) between ADRA and Zavkhan Provincial Government was signed during the official launch of the project.

 Series of awareness and project activities on the PLUS project was conducted during the spring season in 2021 including the introduction of the Holistic Management approach attended by the target 100 herder households with representatives from the Ider District local government.



The signing of the Memorandum of Understanding and Cooperation (MoU) between ADRA and Zavkhan Provincial Government held last August 2021.



Part of the project awareness and introduction of the Holistic Management approach presented amongst the herder households in Ider district.

Chimgee - The Milk Woman

Chimgee OCHIRBAT, a herder of Tsetserleg bagh of Ider District, is one of the milk women in the PLUS Project.

In August 2021, Chimgee attended the training for "Hygiene and Safety Procedures on Dairy Products" where she had gained new knowledge on dairy product standards. The training focused on hygiene requirements- from milking the yaks and keeping the milk quality up to facility delivery.

Since then, Chimgee is regularly supplying quality yak milk for the facility.



It was an opportunity for the women herders in Ider district like Chimgee to supply her remaining milk to the milk facility and generating additional income.

Currently, she is very happy that she earns 920'000MNT (323USD) on the average (on summer time) averaging 460 liters of milk/month, and instead of collecting the cash daily, she accumulated her money and saved for the winter time.

As well, Chimgee had completed four (4) courses on Holistic Management approach in November and December of 2021. She learned that the approach will only be successful if the herder householdswill unite in using the technique to protect and improve the management of rangeland that they are all sharing and using together.



Donors: Help International **Budget:** 37,947.89 USD **Duration:** 5 months (2021)

Key focus area: Ider District, Zavkhan Province

Beneficiary Partners: 50 herder housholds (220 individuals)

Goal -

To improve the livelihood of household herders, particularly the women herders through a social enterprise-based milk collection and processing system established in the center of Ider district.

- Sustainability

The economic well-being of herder families is improved by supplying milk to the Ider Milk facility and establishing a sustainable market value chain.

Objectives:

- A small dairy facility will be established in Ider district.
- Production of value-added (yak milk) dairy products will be increased in Ider District and establish a sustainable market value chain.

- In early July 2021, ADRA facilitated the procurement of dairy equipment and managed to establish the Ider Milk Initiative (IMI) facility in Ider district, and completed hiring local dairy workers and provided training in safety operation and dairy product technology facilitated by a dairy consultant.
- Officially opened the dairy facility in August 12, 2021 and facilitated the collection of milk supply from household herders who are also part of the PLUS Project to support local livelihood.
- The dairy facility has produced eight (8) kinds of dairy products from yaks through a steady supply of 300-500 liters of milk daily.





The dairy products are distributed and sold within the district market including a number of supermarkets in Zavkhan's capital, Uliastai.

• Through this project, the initiative had supported herder women with a net total profit of 14M MNT (4,912USD) in three and a half months and looking forward to resuming operation in the spring of 2022 for a steady supply of milk and supports local livelihood opportunities.





Ider Milk Initiative (IMI) dairy facility opening in August 12, 2021 led by Zavkhan Province Governor - D. Tuvshinjargal and Ider District Governor - Ch. Munkhkhurel with ADRA Mongolia Country Director - Windell Maranan and PLUS Project Manager, Saranchimeg Tsogtsgerel.

Ankhtuya's Story of Recovery

"As a single parent of two, life was not easy", says Ankhtuya. As a widow, losing more than half of her livestock in the *dzud* of 1999 and 2000 made life very difficult.

After the death of her husband, they moved to the Ider district and was looking for a job, in order to survive and trying to support her daughter to finish her studies in high school. She even tried construction jobs, and worked in the company's kitchen as cook.

Ankhtuya shares, "When I started working with the ADRA IMI Project, my life improved. My daily work starts with collecting milk from the herders for the facility, then heating it up and separating the cream by following the strict standard of making curd and cheese. It is such a wonderful opportunity for a woman like my age from a small village, with no education but full of life experiences to have a steady source of income. Now I can proudly say, I have paid all my debts and no longer need to borrow money to buy food. Thank you very much ADRA!"





Donors: Mongolia Mission of Seventh day Adventists, ADRA Asia,

ADRA International

Budget: 15,000 USD

Duration: 1 month (Jan-Feb 2021)

Key focus area: Bayangol, Baruunburen, Orkhon and Saikhan Districts of

Selenge province

Beneficiary Partners: 200 herder households (996 individuals)

Goal-

To alleviate the suffering of the most vulnerable herder households by providing immediate aid who are directly affected by dzud through emergency response.

- Objectives

- To reach and identify the affected 200 herder households in four districts in Selenge province who are most vulnerable.
- To assist the most vulnerable by providing cash transfers to buy food supplies such as fodder and hay and to avoid further loss of livestock.

- In January 2021, ADRA activated its National Emergency and Management Plan (NEMP) to respond to the dzud phenomenon in Selenge Province in close coordination with the Mongolia Mission of Seventh-day Adventists, ADRA Asia, and ADRA International with the funding amount of 15,000USD.
- Selection of beneficiaries includes the following criteria: (1) The herder household should be registered in the district; (2) herder household lost their source of income due to dzud; (3) single-headed household family with five or more children and (4) herder household with less than 150 livestock.





The emergency response was done virtually due to the Covid-19 pandemic and participated by affected households from four districts of Selenge Province including the distribution of cash transfer tickets.

 ADRA targeted the most affected herder households in four districts (Bayangol, Baruunburen, Orkhon, and Saikhan) and distributed 150,000MNT (52USD) per household through cash transfer in close coordination with the Selenge Province Governor's Office and the local Emergency Management Center together with social welfare department of each district and volunteers.





With Covid-19 restrictions in place, the ADRA Mongolia emergency response team were able to secure permits in close partnership with Selenge local government unit to move around the areas affected by dzud in 2021 and managed to distribute cash transfer certificates to the affected herder households.

· Narantsetseg's Story

Narantsetseg - a herder woman was born and raised in the Orkhon District of Selenge Province with her husband, and have five (5) children.

She said: "We have 20 cows and less than 30 goats and sheep and through the summer until the late autumn I sell milk and make yogurt which is my source of income. My husband Khorogbas.E is a seasonal tractor driv-



er who only works late spring till early autumn during the growing season and makes less than 800'000MNT (266USD) a month. Sadly both of our income is not stable.

The only stable income that we have is the child-support benefit which is 100'000 MNT each which makes it 300'000 MNT for our 3 children that are under 18.

"Thank you ADRA Mongolia for your kind and generous support for helping us to afford hays and oats for our livestock. It certainly made big support for us."



Donors: ADRA Mongolia Staff and Private Individuals

Budget: 4,072 USD **Duration:** 1 month

Key focus area: Bayanzurkh, Bayangol, Khan-Uul Songinokhairkhan district of

Ulaanbaatar

Beneficiary Partners: 150 households (490 Individuals)

Goal

Reaching out to the most vulnerable of the communities and families with limited sources of income directly affected by the pandemic.

Objectives -

- To provide essential food commodities to selected vulnerable population groups.
- To provide winter boots and warm socks to children ranging in ages 6-16 years of selected households.

- The beneficiary selection was conducted in three districts (Bayanzurkh, Bayangol, and Khan- Uulm Songinokhairkhan) in the capital Ulaanbaatar in close coordination with the local social welfare departments
- ADRA Mongolia focused on the most vulnerable groups such as single-headed households, persons with disabilities (PWD), and families with very limited income.





- Distributed 100 food packs and each pack include the following items: (1) 10 kilograms of flour; (2) 5 kilos of rice, (3) 1 liter of vegetable oil, (4) salt, (5) packs of noodles and cookies.
- Distributed 50 winter boots and socks to children ages ranging to 6-to 16 who belong to single-headed households



One of our beneficiary partners who is blind from Bayanzurkh District in the capital Ulaanbaatar received a food pack and winter boots with socks for her four children.

Thank you, ADRA!

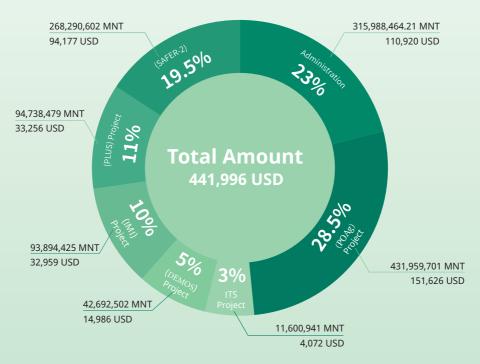


Nyamsuren is a retired, single mother of four. Her two sons Munkhbat and Munkh-Erdene are both born with disabilities. Both boys are with developmental delays that affect their physical health and movement. If not assisted, they can only crawl to move at home and are heavily dependent in their mother to move around.

The monthly income of the family is very limited and they only rely with Nyamsuren's social pension together with the kids social benefits of less than 700,000MNT (245USD) wherein half goes only to purchasing diapers.

She said, "I am very grateful for ADRA's desire to help the community. No matter how much, it helps. This food package can last for our family for a month. I am very, very thankful to ADRA."

Finances



Department / Programs	Total Budget (USD)	Expenses (MNT)	Expenses (USD)
Administration	101,798.50	315,988,464	110,920
Partnership on Organic Agriculture (POAg) project	1,264,921.75	431,951,701	151,626
Sustainable Agriculture, Food and Economics Resilience-2 (SAFER-2)	376,289.87	268,290,602	94,177
Pasture Land Use It Sustainably (PLUS) Project	292,933.00	94,738,479	33,256
Ider Milk Initiative (IMI) Project	37,947.89	93,894,425	32,959
Dzud Emergency Response In Selenge (DEMOS) Project	15,000.00	42,692,502	14,986
In Their Shoes Project	4,072.00	11,600,941	4,072
TOTAL	2,092,963.24	1,259,157,114	441,996

*as of 12/30/2021 Mongol Bank rate

Our Donors and Partners







Ministry of Food, Agriculture and Light Industry (MOFALI)



Selenge Governor's Office



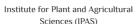




Office









National Association of Mongolian Agricultural Cooperatives (NAMAC)

















Office



Consumers' Rights Association



